

MG WALTER WOJDAKOWSKI
Commandant, The Infantry School

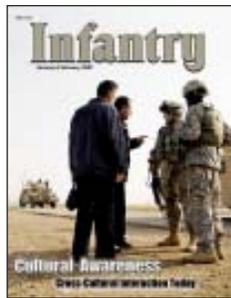
RUSSELL A. ENO
Editor

MICHELLE J. ROWAN
Deputy Editor

BETTY J. BYRD
Editorial Assistant

FRONT COVER:

A Soldier with the 2nd Battalion, 35th Infantry Regiment, 25th Infantry Division, speaks to Iraqi police officers during a mission in Kirkuk, Iraq. (Photo by Master Sergeant Andy Dunaway, USAF)



BACK COVER:

Soldiers from the 4th Brigade, 2nd Infantry Division conduct a raid during recent predeployment training at Fort Lewis, Washington. (Photo by Jason Kaye)

This medium is approved for official dissemination of material designed to keep individuals within the Army knowledgeable of current and emerging developments within their areas of expertise for the purpose of enhancing their professional development.

By Order of the Secretary of the Army:

Peter J. Schoomaker
General, United States Army
Chief of Staff

Official:

JOYCE E. MORROW
Administrative Assistant to the
Secretary of the Army
0701801

Distribution: Special

Approved for public release; distribution is unlimited.

Infantry

JANUARY-FEBRUARY 2007

Volume 96, Number 1

FEATURES

- 26 **METT-TC DEPENDENT: OBSERVATIONS AND RECOMMENDATIONS FOR IMPROVING THE WAY WE'RE FIGHTING THE WAR IN IRAQ**
Captain Robert Murdough
- 33 **IN THE MOSUL COIN FIGHT, PERCEPTION OFTEN CREATES REALITY**
Major Rob Thornton
- 38 **FOCUSED OPERATIONS AGAINST ORGANIZED CRIME IN A MATURE PEACE OPERATIONS ENVIRONMENT**
Major Oliver Mintz and Second Lieutenant Tory House

DEPARTMENTS

- 1 **COMMANDANT'S NOTE**
- 2 **INFANTRY NEWS**
- 6 **PROFESSIONAL FORUM**
 - 6 **CULTURAL AWARENESS: RESOURCES CAN HELP SOLDIERS PREPARE BEFORE DEPLOYMENTS**
Edwin B. Nelson
 - 8 **DEALING WITH THE IRAQI POPULACE: AN ARAB-AMERICAN SOLDIER'S PERSPECTIVE**
Sergeant Mounir Elkhamri
 - 11 **INTO THE THOUGHTS OF JIHADIST LEADERS**
Lieutenant Commander Youssef Aboul-Enein, USN
 - 14 **SLAYING THE PAPERWORK MONSTER**
Captain Thomas Anderson
 - 16 **THE MILITARY DECISION MAKING PROCESS AND 21ST CENTURY WARFARE — MDMP IN 3D**
Major Edward C. Wilson
 - 18 **TOWARD PROACTIVE PEACE: A SCIENCE OF TERRORISM PREVENTION**
Michael M. Kazanjian
 - 21 **THE NEW ARMY: REDEFINING ROLES**
Captain Joshua Gaspard
- 45 **TRAINING NOTES**
 - 45 **CALL - L2I ANALYSTS GATHER INFORMATION, LESSONS LEARNED**
Robert A. Charles
Gregory Valrie
 - 47 **SMALL UNIT LEADER DM NOTES**
Lieutenant Colonel David Liwanag
 - 49 **WEAPONS CORNER: SHOTGUNS IN COMBAT**
- 50 **BOOK REVIEWS**
- 52 **SUBSCRIPTION INFORMATION**

• **INFANTRY** (ISSN: 0019-9532) is an Army professional bulletin prepared for bimonthly publication by the U.S. Army Infantry School at Building 4, Fort Benning, Georgia. • Although it contains professional information for the infantryman, the content does not necessarily reflect the official Army position and does not supersede any information presented in other official Army publications. • Unless otherwise stated, the views herein are those of the authors and not necessarily those of the Department of Defense or any element of it. • Official distribution is to infantry and infantry-related units and to appropriate staff agencies and service schools. • Direct communication concerning editorial policies and subscription rates is authorized to Editor, INFANTRY, P.O. Box 52005, Fort Benning, GA 31995-2005. • Telephones: (706) 545-2350 or 545-6951, DSN 835-2350 or 835-6951; e-mail michelle.rowan@us.army.mil. • Bulk rate postage paid at Columbus, Georgia, and other mailing offices. • **POSTMASTER: Send address changes to INFANTRY, P.O. Box 52005, Fort Benning, GA 31995-2005.** • USPS Publication No. 370630.