

MG MICHAEL FERRITER
Commanding General,
Maneuver Center of Excellence

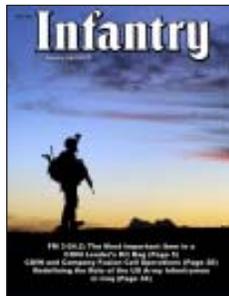
RUSSELL A. ENO
Editor

MICHELLE J. ROWAN
Deputy Editor

MEREDITH DALZELL
Editorial Assistant

FRONT COVER:

Soldiers with the 1st Battalion, 4th Infantry Regiment take a knee while descending a mountain ridge in Zabul province, Afghanistan 8 March 2009. (Photo by SSG Adam Mancini)



BACK COVER:

Soldiers with the 1st Battalion, 4th Infantry Regiment scan for enemy activity during operations in Zabul province, Afghanistan, 8 March 2009. (Photo by SSG Adam Mancini)

This medium is approved for official dissemination of material designed to keep individuals within the Army knowledgeable of current and emerging developments within their areas of expertise for the purpose of enhancing their professional development.

By Order of the Secretary of the Army:

GEORGE W. CASEY, JR.
General, United States Army
Chief of Staff

Official:

JOYCE E. MORROW
Administrative Assistant to the
Secretary of the Army
1005002

Distribution: Special

Approved for public release; distribution is unlimited.

Infantry

JANUARY-APRIL 2010

Volume 99, Number 1

FEATURES

- 26 COIN AND COMPANY FUSION CELL OPERATIONS**
1LT David Liebmann, 1LT Christopher Ploss, 1LT Stefan Hasselblad, 1LT Karl Gunther, CPT Brendan Collins, MAJ Augustine Gonzalez
- 31 NON-LETHAL TARGETING IN COIN**
CPT Thomas J. Woodard
- 34 REDEFINING THE ROLE OF THE US ARMY INFANTRYMAN IN IRAQ**
CPT Matt Russell, 1LT Bill Helmsing, 1LT David Kimsey, 1LT Charlie Timm

DEPARTMENTS

- 1 COMMANDING GENERAL'S NOTE**
- 2 INFANTRY NEWS**
- 5 PROFESSIONAL FORUM**
 - 5 FM 3-24.2: THE MOST IMPORTANT ITEM IN A COIN LEADER'S KIT BAG**
COL Mark W. Suich and Dr. Douglas N. Campbell
 - 8 A NEW BATTALION COMMANDER'S COMMAND FOCUS THROUGH THE APPLICATION OF LLOS**
LTC Bryan P. Hernandez
 - 10 UAV SINGLE VEHICLE EMPLOYMENT PLATFORM**
CPT Gordon R. Kinner
 - 14 JFOS ARE A NICE START**
MAJ Scott P. Knight
 - 15 THE AIRBORNE HEAVY WEAPONS COMPANY IN THE COE**
CPT Keith W. Benedict
 - 21 PERSIAN-MESOPOTAMIAN RELATIONS: RELIGIOUS AND TERRITORIAL FAULT LINES FROM THE 16TH CENTURY TO 1975**
CDR Youssef Aboul-Enein, U.S. Navy
- 37 TRAINING NOTES**
 - 37 THE CULT OF ARMS: SOW ESSENTIAL TO MAINTAINING ABILITY TO WAGE SUCCESSFUL WARS**
1LT Joseph Morsello
 - 44 WALKS-A-HEAP: LESSONS STILL APPLY FROM MORE THAN 140-YEAR-OLD FIGHT**
LTC (Retired) Michael E. Reichard
 - 49 OODA LOOP: SETTING A PATTERN MAY NOT ALWAYS BE A BAD IDEA**
CPT Michael Mostaghni
- 51 BOOK REVIEWS**
- 53 SUBSCRIPTION INFORMATION**

• **INFANTRY** (ISSN: 0019-9532) is an Army professional bulletin prepared for bimonthly publication by the U.S. Army Infantry School at Building 4, Fort Benning, Georgia. • Although it contains professional information for the infantryman, the content does not necessarily reflect the official Army position and does not supersede any information presented in other official Army publications. • Unless otherwise stated, the views herein are those of the authors and not necessarily those of the Department of Defense or any element of it. • Official distribution is to infantry and infantry-related units and to appropriate staff agencies and service schools. • Direct communication concerning editorial policies and subscription rates is authorized to Editor, INFANTRY, P.O. Box 52005, Fort Benning, GA 31995-2005. • Telephones: (706) 545-2350 or 545-6951, DSN 835-2350 or 835-6951; e-mail michelle.rowan@us.army.mil • Bulk rate postage paid at Columbus, Georgia, and other mailing offices. • **POSTMASTER: Send address changes to INFANTRY, P.O. Box 52005, Fort Benning, GA 31995-2005.** • USPS Publication No. 370630.